
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 8-K

**CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of earliest event reported): June 8, 2023

Graham Corporation

(Exact name of Registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

001-08462
(Commission
File Number)

16-1194720
(IRS Employer
Identification No.)

20 Florence Avenue, Batavia, New York
(Address of principal executive offices)

14020
(Zip Code)

Registrant's telephone number, including area code: (585) 343-2216

N/A
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the Registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.10 per share	GHM	NYSE

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On June 8, 2023, Graham Corporation (the “Company”) issued a press release describing its results of operations and financial condition for its fourth quarter and fiscal year ended March 31, 2023 (“fiscal year 2023”). The Company’s earnings press release is attached to this Current Report on Form 8-K (the “Form 8-K”) as Exhibit 99.1.

In addition, on June 8, 2023, the Company posted slides with respect to its fourth quarter and fiscal year 2023 financial results to the Investor Relations section of its website that will accompany the Company’s earnings conference call and webcast at 11:00 a.m. Eastern Time on June 8, 2023. The slides are attached to this Form 8-K as Exhibit 99.2.

The information furnished pursuant to this Item 2.02, including Exhibit 99.1 and Exhibit 99.2, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities under such section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended (the “Securities Act”), or the Exchange Act.

Item 7.01. Regulation FD Disclosure.

On June 8, 2023, the Company will post on its website at www.grahamcorp.com supplemental data tables, attached hereto as Exhibit 99.3, regarding historical sales, orders and backlog information.

The information furnished pursuant to this Item 7.01, including Exhibit 99.3, shall not be deemed “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to the liabilities under such section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act or the Exchange Act.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

<u>Exhibit No.</u>	<u>Description</u>
99.1	<u>Press Release dated June 8, 2023 describing the results of operations and financial condition for Graham Corporation’s fourth quarter and fiscal year ended March 31, 2023</u>
99.2	<u>Slides with respect to Graham Corporation’s fourth quarter and fiscal year 2023 financial results for the June 8, 2023 Earnings Conference Call and Webcast</u>
99.3	<u>Supplemental Data Tables</u>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned hereunto duly authorized.

Graham Corporation

Date: June 8, 2023

By: /s/ Christopher J. Thome
Christopher J. Thome
Vice President – Finance, Chief Financial Officer and Chief
Accounting Officer



News Release

Graham Corporation ♦ 20 Florence Avenue ♦ Batavia, NY 14020

IMMEDIATE RELEASE

GRAHAM CORPORATION REPORTS SALES GROWTH OF 28% TO RECORD \$157.1 MILLION FOR FISCAL 2023

- FISCAL 2023 SALES GROWTH DRIVEN BY STRENGTH IN AFTERMARKET SALES TO REFINING AND PETROCHEMICAL MARKETS AND DIVERSIFICATION INTO THE SPACE INDUSTRY
- NET INCOME FOR FISCAL 2023 WAS \$367 THOUSAND, COMPARED TO LOSS IN PRIOR FISCAL YEAR; ACHIEVED ADJUSTED EBITDA* OF \$7.7 MILLION WITHIN GUIDANCE RANGE DESPITE \$2.5 MILLION RESERVE FOR INVENTORY AND BAD DEBT FOR LARGE SPACE CUSTOMER, NET OF ASSOCIATED PERFORMANCE-BASED COMPENSATION
- FOURTH QUARTER REVENUE GREW 8% TO \$43.0 MILLION DRIVEN BY STRENGTH IN AFTERMARKET AND SPACE INDUSTRY
- FOURTH QUARTER NET LOSS OF \$481 THOUSAND IMPACTED BY RESERVES FOR BAD DEBT AND INVENTORY; ADJUSTED EBITDA* OF \$1.2 MILLION, OR 2.9% OF SALES
- FOURTH QUARTER ORDERS OF \$50.8 MILLION, INCLUDING MK48 MOD 7 HEAVYWEIGHT TORPEDO FOLLOW-ON ORDER, LEADS TO RECORD FISCAL YEAR ORDERS OF \$202.7 MILLION
- EXPECT FISCAL 2024 REVENUE TO GROW TO APPROXIMATELY \$165 MILLION TO \$175 MILLION, UP 8% AT MID-POINT OVER PRIOR FISCAL YEAR WITH ADJUSTED EBITDA* IN THE RANGE OF \$10.5 MILLION TO \$12.5 MILLION, A 49% IMPROVEMENT OVER FISCAL 2023 AT THE MID-POINT OF THE RANGE
- RAISING ORIGINAL STRATEGIC FINANCIAL GOALS TO NOW DELIVER OVER \$200 MILLION IN REVENUE AND ACHIEVE LOW TO MID-TEEN ADJUSTED EBITDA MARGIN* IN FISCAL 2027

BATAVIA, NY, June 8, 2023 – Graham Corporation (NYSE: GHM) (“GHM” or the “Company”), a global leader in the design and manufacture of mission critical fluid, power, heat transfer and vacuum technologies for the defense, space, energy and process industries, today reported financial results for its fourth quarter and full fiscal year ended March 31, 2023 (“fiscal 2023”). Financial results include those of Barber-Nichols, LLC (“BN” or “the acquisition”) from the date it was acquired on June 1, 2021.

Daniel J. Thoren, President and CEO, commented, “We made great strides in fiscal 2023 to stabilize our business, improve our performance, and capture new opportunities. We ended fiscal 2023 on a strong note, achieving our guidance for the year despite the significant reserve related to a space market customer. We delivered record revenue, achieved adjusted EBITDA of \$7.7 million, had record annual orders and ended with a strong backlog of \$302 million that supports further growth and margin expansion. Further, we believe our book-to-bill ratio for the fiscal year of 1.3x is validation of the importance of the investments we have made, our customer’s confidence in our execution, and the success we are having in winning new business across our diversified markets. Importantly, we are expanding our opportunity with existing customers while diversifying with new customers and applications.”

Graham Corporation Reports Sales Growth of 28% to Record \$157.1 Million for Fiscal 2023

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Fourth Quarter Fiscal 2023 Performance Review*(All comparisons are with the same prior-year period unless noted otherwise.)*

<i>(\$ in millions except per share data)</i>	Q4 FY23	Q4 FY22	\$ Change
Net sales	\$ 43.0	\$ 39.7	\$ 3.3
Gross profit	\$ 7.2	\$ 4.2	\$ 3.0
<i>Gross margin</i>	<i>16.6%</i>	<i>10.6%</i>	
Operating loss	\$ (0.4)	\$ (2.1)	\$ 1.7
<i>Operating margin</i>	<i>(0.8%)</i>	<i>(5.2%)</i>	
Net loss	\$ (0.5)	\$ (1.4)	\$ 0.9
Diluted net loss per share	\$ (0.05)	\$ (0.13)	\$ 0.08
Adjusted net income (loss)*	\$ 0.0	\$ (0.2)	\$ 0.2
Adjusted diluted net income (loss) per share*	\$ 0.00	\$ (0.02)	\$ 0.02
Adjusted EBITDA*	\$ 1.2	\$ 0.4	\$ 0.8
<i>Adjusted EBITDA margin*</i>	<i>2.9%</i>	<i>1.0%</i>	

* Graham believes that adjusted EBITDA (defined as consolidated net income (loss) before net interest expense, income taxes, depreciation, amortization, other acquisition related expenses (income), and other unusual/nonrecurring expenses), and adjusted EBITDA margin (adjusted EBITDA as a percentage of net sales), which are non-GAAP measures, help in the understanding of its operating performance. Moreover, Graham's credit facility also contains ratios based on adjusted EBITDA as defined in the lending agreement. Graham also believes that adjusted net income (loss) and adjusted diluted net income (loss) per share, which excludes intangible amortization, other costs related to the acquisition, and other unusual/nonrecurring (income) expenses, provides a better representation of the cash earnings of the Company. See the attached tables and other information on pages 9 and 10 for important disclosures regarding Graham's use of adjusted EBITDA, adjusted EBITDA margin, adjusted net income (loss), and adjusted diluted net income (loss) per share, as well as the reconciliation of net income (loss) to adjusted EBITDA, adjusted net income (loss), and adjusted diluted net income (loss) per share.

Net sales of \$43.0 million increased 8%, or \$3.3 million. Growth in the space market, as well as improvements in the commercial aftermarket, offset continued weakness in large refining and petrochemical capital investment projects. Aftermarket sales to the refining and petrochemical markets were \$7.1 million, up 45%. See supplemental data for a further breakdown of sales by market and region.

Compared with the prior year period, the 70% increase in gross profit and 6 percentage point expansion of gross margin reflected increased productivity, higher volume and improved mix of higher margin sales. Offsetting gross profit and margin improvement were \$0.8 million in reserves related to the bankruptcy filing of a major space customer, net of associated performance-based compensation.

Selling, general and administrative expense ("SG&A"), inclusive of amortization, in the fourth quarter of fiscal 2023 was \$7.5 million, or 17% of sales, up \$1.4 million over the prior-year period. Impacting SG&A in the quarter was \$1.7 million, or 4% of sales, in reserves related to the space customer, net of associated performance-based compensation. The prior year's fourth quarter SG&A was impacted by \$0.2 million in acquisition-related costs.

Net loss and loss per diluted share were \$481 thousand and \$0.05, respectively. On anon-GAAP basis, adjusted diluted net income* and net income per share* were breakeven. Reserves related to the space customer, net of associated performance-based compensation, had an approximate \$0.19 per share impact on earnings in the quarter.

Full Year Fiscal 2023 Performance Review

(All comparisons are with the same prior-year period unless noted otherwise.)

<i>(\$ in millions except per share data)</i>	FY23	FY22	Change
Net sales	\$ 157.1	\$ 122.8	\$ 34.3
Gross profit	\$ 25.4	\$ 9.1	\$ 16.3
<i>Gross margin</i>	<i>16.2%</i>	<i>7.4%</i>	
Operating income (loss)	\$ 1.3	\$ (11.3)	\$ 12.6
<i>Operating margin</i>	<i>0.8%</i>	<i>(9.2%)</i>	
Net income (loss)	\$ 0.4	\$ (8.8)	\$ 9.2
Diluted net income (loss) per share	\$ 0.03	\$ (0.83)	\$ 0.86
Adjusted net income (loss)*	\$ 2.5	\$ (6.6)	\$ 9.1
Adjusted diluted net income (loss) per share*	\$ 0.24	\$ (0.62)	\$ 0.86
Adjusted EBITDA*	\$ 7.7	\$ (5.0)	\$ 12.7
Adjusted EBITDA margin*	<i>4.9%</i>	<i>(4.1%)</i>	

Net sales for fiscal 2023 were \$157.1 million, up \$34.3 million, or 28%, driven by a \$15.4 million increase in sales to multiple customers in the space industry. Sales to the defense market increased 5%, or \$3.1 million, to \$65.3 million, representing 42% of total revenue. Aftermarket sales to the refining and petrochemical markets increased 25.5% to \$24.9 million, or 15.9% of total revenue. See supplemental data for a further breakdown of sales by market and region.

Year-over-year, gross margin improved 8.8 percentage points reflecting improved mix of sales related to higher margin projects (commercial space and aftermarket) and improved execution and pricing on defense contracts. These improvements were partially offset by the same impact of inventory reserves, net of associated performance-based compensation, as noted in the fourth quarter. Gross profit in fiscal 2022 included an estimated \$10 million impact related to labor and material cost overruns for first article U.S. Navy projects. In fiscal 2023, the Company completed four first article U.S. Navy projects, and remains on schedule to complete its remaining two first article projects by the end of the first half of fiscal 2024.

SG&A expense, inclusive of amortization, was \$24.2 million, up \$2.9 million or 13% over the prior year. The increase reflects the \$1.7 million of reserves accrued for the space customer, net of associated performance-based compensation, and \$1.4 million incremental SG&A expense from the full year of the acquisition. Offsetting these increases were cost containment measures such as the reduction of outside sales agents and delayed hiring of non-critical positions, as well as the elimination of \$0.6 million in acquisition and integration costs incurred in the prior year.

Net income and income per diluted share were \$0.4 million and \$0.03, respectively. On non-GAAP basis, adjusted net income* and adjusted diluted net income per share* were \$2.5 million and \$0.24, respectively.

Christopher Thome, Chief Financial Officer, commented, “We have successfully diversified into the defense industry, as well as new markets such as space and new energy. At fiscal year-end, we had \$8.2 million in backlog for the space market that reflected orders from several space customers and a variety of programs. This included no orders from the space customer that unfortunately filed for bankruptcy protection in our fourth quarter. While a disappointment, our improved operations enabled us to absorb the impact of this event and still meet our guidance.” There remains approximately \$1 million to \$2 million

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in potential additional exposure related to the space customer depending on the outcome of their proceedings and asset sale. However, at this time, the Company does not expect further impact in fiscal 2024 or beyond.

Cash Management and Balance Sheet

Cash generated from operations in the fourth quarter was \$5.0 million. Cash and cash equivalents on March 31, 2023, were \$18.3 million compared with \$17.2 million on December 31, 2022. Capital expenditures for the fourth quarter of fiscal 2023 were \$1.3 million.

Debt at fiscal year-end was down \$2.4 million to \$11.7 million compared with December 31, 2022. As of March 31, 2023, the Company was in compliance with its lending agreement with a leverage ratio as calculated in accordance with the terms of the credit facility of 2.1x. At March 31, 2023, the amount available under the revolving credit facility was approximately \$10 million.

Orders and Backlog

See supplemental data for a further breakdown of orders and backlog by market.

	<u>Q1 22</u>	<u>Q2 22</u>	<u>Q3 22</u>	<u>Q4 22</u>	<u>FY22</u>	<u>Q1 23</u>	<u>Q2 23</u>	<u>Q3 23</u>	<u>Q4 23</u>	<u>FY23</u>
Orders	\$ 20.9	\$ 31.4	\$ 68.0	\$ 23.7	\$143.9	\$ 40.3	\$ 91.5	\$ 20.0	\$ 50.9	\$202.7
Backlog	\$235.9	\$233.2	\$272.6	\$256.5	\$256.5	\$260.7	\$313.3	\$293.7	\$301.7	\$301.7

Orders for the three-month period ended March 31, 2023, were up \$27.2 million, or 115%, to \$50.8 million compared with \$23.7 million for the same period of fiscal 2022. Aftermarket orders for the refining and petrochemical markets were \$11.5 million in the fiscal 2023 fourth quarter, an increase of 37%.

Record orders in fiscal 2023 of \$202.7 million were driven by demand in most markets including defense, space, and new energy, as well as aftermarket demand in refining and petrochemical markets. Aftermarket orders were up 34% to \$40.6 million for the year.

Backlog at fiscal year-end was \$301.7 million, compared with \$293.7 million on December 31, 2022, and \$256.5 million on March 31, 2022.

Approximately 50% to 55% of orders currently in backlog are expected to be converted to sales in fiscal 2024 and another 25% to 30% is expected to convert to sales within the next year. The majority of orders expected to convert beyond twelve months are for the defense industry, specifically the U.S. Navy.

Fiscal 2024 Outlook

Mr. Thoren concluded, “These are exciting times for our Company. We continue to evolve our strategy to reduce our cyclicity and further diversify our opportunities as we develop technologies that help solve our customers’ problems. We are focusing our efforts to:

- Pursue clearly defined markets where product and technology differentiation matters
- Drive operational excellence while investing in process optimization including digital and automated tools
- Build an elite team of people passionate about their work
- Engage all stakeholders to capture value

We have made significant progress with the advancements in our business, which puts us ahead of schedule in achieving our fiscal 2027 goals. As a result, we now believe that we can achieve greater than \$200 million in revenue and adjusted EBITDA margins in the low to mid-teens in fiscal 2027.”

The Company established guidance for fiscal 2024 as follows:

<i>(as of June 8, 2023)</i>	Fiscal 2024 Guidance
Revenue:	\$165 million to \$175 million
Gross margin:	~17%-18%
SG&A expense⁽¹⁾	~15%-16% of sales
Adjusted EBITDA⁽²⁾	\$10.5 million to \$12.5 million
Effective tax rate	~22%-23%
Capital expenditures	\$5.5 million - \$7.0 million

- (1) SG&A expense as a % of sales includes approximately \$2 million to \$3 million of BN performance bonus and approximately \$0.5 million to \$1.0 million of enterprise resource planning system (“ERP”) conversion costs.
- (2) Adjusted EBITDA excludes approximately \$2 million to \$3 million of BN performance bonus and approximately \$0.5 million to \$1.0 million of ERP conversion costs. See “Forward-Looking Non-GAAP Measures” below for additional information about this non-GAAP measure.

WEBCAST AND CONFERENCE CALL

GHM’s management will host a conference call and live webcast today at 11:00 a.m. Eastern Time (“ET”) to review its financial condition and operating results, as well as its strategy and outlook. The review will be accompanied by a slide presentation, which will be made available immediately prior to the conference call on GHM’s investor relations website.

A question-and-answer session will follow the formal presentation. GHM’s conference call can be accessed by calling (201)689-8560. Alternatively, the webcast can be monitored from the events section of GHM’s investor relations website.

A telephonic replay will be available from 2:00 p.m. ET on the day of the teleconference through Thursday, June 22, 2023 at 11:59 p.m. ET. To listen to the archived call, dial (412) 317-6671 and enter conference ID number 13738114 or access the webcast replay via the Company’s website at ir.grahamcorp.com, where a transcript will also be posted once available.

About Graham Corporation

GHM is a global leader in the design and manufacture of mission critical fluid, power, heat transfer and vacuum technologies for the defense, space, energy, and process industries. The Graham Manufacturing and Barber-Nichols' global brands are built upon world-renowned engineering expertise in vacuum and heat transfer, cryogenic pumps, and turbomachinery technologies, as well as its responsive and flexible service and the unsurpassed quality customers have come to expect from the Company's products and systems.

Graham Corporation routinely posts news and other important information on its website, grahamcorp.com, where additional information on Graham Corporation and its businesses can be found.

Safe Harbor Regarding Forward Looking Statements

This news release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended.

Forward-looking statements are subject to risks, uncertainties and assumptions and are identified by words such as "expects," "outlook," "anticipates," "believes," "could," "guidance," "should," "may", "will," "tends," "focus," "plan" and other similar words. All statements addressing operating performance, events, or developments that Graham Corporation expects or anticipates will occur in the future, including but not limited to, profitability of future projects and the business, its ability to deliver to plan, its ability to meet customers' shipment and delivery expectations, the future impact of low margin defense projects and related cost overruns, expected expansion and growth opportunities within its domestic and international markets, anticipated sales, revenues, adjusted EBITDA, adjusted EBITDA margins, capital expenditures and SG&A expenses, the timing of conversion of backlog to sales, orders, market presence, profit margins, tax rates, foreign sales operations, its ability to improve cost competitiveness and productivity, customer preferences, changes in market conditions in the industries in which it operates, changes in general economic conditions and customer behavior, forecasts regarding the timing and scope of the economic recovery in its markets, and its acquisition and growth strategy, are forward-looking statements. Because they are forward-looking, they should be evaluated in light of important risk factors and uncertainties. These risk factors and uncertainties are more fully described in Graham Corporation's most recent Annual Report filed with the Securities and Exchange Commission (the "SEC"), included under the heading entitled "Risk Factors", and in other reports filed with the SEC.

Should one or more of these risks or uncertainties materialize or should any of Graham Corporation's underlying assumptions prove incorrect, actual results may vary materially from those currently anticipated. In addition, undue reliance should not be placed on Graham Corporation's forward-looking statements. Except as required by law, Graham Corporation disclaims any obligation to update or publicly announce any revisions to any of the forward-looking statements contained in this news release.

Forward-Looking Non-GAAP Measures

Forward-looking adjusted EBITDA and adjusted EBITDA margin are non-GAAP measures. The Company is unable to present a quantitative reconciliation of these forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures because such information is not available, and management cannot reliably predict the necessary components of such GAAP measures without unreasonable effort largely because forecasting or predicting our future operating results is subject to many factors out of our control or not readily predictable. In addition, the Company believes that such reconciliations would imply a degree of precision that would be confusing or misleading to investors. The unavailable information could have a significant impact on the Company's fiscal 2024 financial results. These non-GAAP financial measures are preliminary estimates and are subject to risks and uncertainties, including, among others, changes in connection with purchase accounting, quarter-end, and year-end adjustments. Any variation between the Company's actual results and preliminary financial estimates set forth above may be material.

Key Performance Indicators

In addition to the foregoing non-GAAP measures, management uses the following key performance metrics to analyze and measure the Company's financial performance and results of operations: orders, backlog, and book-to-bill ratio. Management uses orders and backlog as measures of current and future business and financial performance and these may not be comparable with measures provided by other companies. Orders represent written communications received from customers requesting the Company to provide products and/or services. Backlog is defined as the total dollar value of net orders received for which revenue has not yet been recognized. Management believes tracking orders and backlog are useful as it often times is a leading indicator of future performance. In accordance with industry practice, contracts may include provisions for cancellation, termination, or suspension at the discretion of the customer.

The book-to-bill ratio is an operational measure that management uses to track the growth prospects of the Company. The Company calculates the book-to-bill ratio for a given period as net orders divided by net sales.

Given that each of orders, backlog and book-to-bill ratio is an operational measure and that the Company's methodology for calculating orders, backlog and book-to-bill ratio does not meet the definition of a non-GAAP measure, as that term is defined by the U.S. Securities and Exchange Commission, a quantitative reconciliation for each is not required or provided.

For more information, contact:

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Vice President – Finance and CFO
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Deborah K. Pawlowski
Kei Advisors LLC
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FINANCIAL TABLES FOLLOW.

Graham Corporation
Consolidated Statements of Operations – Unaudited
(Amounts in thousands, except per share data)

	Three Months Ended			Year Ended		
	March 31,			March 31,		
	2023	2022	% Change	2023	2022	% Change
Net sales	\$43,027	\$39,737	8%	\$157,118	\$122,814	28%
Cost of products sold	35,870	35,526	1%	131,710	113,685	16%
Gross profit	7,157	4,211	NA	25,408	9,129	NA
<i>Gross margin</i>	<i>16.6%</i>	<i>10.6%</i>		<i>16.2%</i>	<i>7.4%</i>	
Other expenses and income:						
Selling, general and administrative	7,235	5,852	24%	23,063	20,386	13%
Selling, general and administrative – amortization	274	274	0%	1,095	913	20%
Other operating expense (income), net	—	135	(100%)	—	(827)	(100%)
Operating profit (loss)	(352)	(2,050)	NA	1,250	(11,343)	NA
<i>Operating margin</i>	<i>(0.8%)</i>	<i>(5.2%)</i>		<i>0.8%</i>	<i>-9.2%</i>	
Other income, net	(62)	(111)	(44%)	(250)	(527)	(53%)
Interest income	(58)	(7)	729%	(129)	(50)	158%
Interest expense	300	150	100%	1,068	450	137%
Income (loss) before provision (benefit) for income taxes	(532)	(2,082)	NA	561	(11,216)	NA
Provision (benefit) for income taxes	(51)	(657)	NA	194	(2,443)	NA
Net income (loss)	\$ (481)	\$ (1,425)	NA	\$ 367	\$ (8,773)	NA
Per share data:						
Basic:						
Net income (loss)	\$ (0.05)	\$ (0.13)	NA	\$ 0.03	\$ (0.83)	NA
Diluted:						
Net income (loss)	\$ (0.05)	\$ (0.13)	NA	\$ 0.03	\$ (0.83)	NA
Weighted average common shares outstanding:						
Basic	10,617	10,645		10,614	10,541	
Diluted	10,617	10,645		10,654	10,541	
Dividends declared per share	\$ —	\$ —		\$ —	\$ 0.33	

N/A: Not Applicable

Graham Corporation
Consolidated Balance Sheets – Unaudited
(Amounts in thousands, except per share data)

	March 31, 2023	March 31, 2022
Assets		
Current assets:		
Cash and cash equivalents	\$ 18,257	\$ 14,741
Trade accounts receivable, net of allowances (\$1,841 and \$87 at March 31 and March 31, 2022, respectively)	24,000	27,645
Unbilled revenue	39,684	25,570
Inventories	26,293	17,414
Prepaid expenses and other current assets	1,534	1,391
Income taxes receivable	302	459
Total current assets	110,070	87,220
Property, plant and equipment, net	25,523	24,884
Prepaid pension asset	6,107	7,058
Operating lease assets	8,237	8,394
Goodwill	23,523	23,523
Customer relationships, net	10,718	11,308
Technology and technical know-how, net	9,174	9,679
Other intangible assets, net	7,610	8,990
Deferred income tax asset	2,798	2,441
Other assets	158	194
Total assets	\$203,918	\$183,691
Liabilities and stockholders' equity		
Current liabilities:		
Current portion of long-term debt	\$ 2,000	\$ 2,000
Current portion of finance lease obligations	29	23
Accounts payable	20,222	16,662
Accrued compensation	10,401	7,991
Accrued expenses and other current liabilities	6,434	6,047
Customer deposits	46,042	25,644
Operating lease liabilities	1,022	1,057
Income taxes payable	16	—
Total current liabilities	86,166	59,424
Long-term debt	9,744	16,378
Finance lease obligations	85	11
Operating lease liabilities	7,498	7,460
Deferred income tax liability	108	62
Accrued pension and postretirement benefit liabilities	1,342	1,666
Other long-term liabilities	2,042	2,196
Total liabilities	106,985	87,197
Stockholders' equity:		
Preferred stock, \$1.00 par value, 500 shares authorized	—	—
Common stock, \$0.10 par value, 25,500 shares authorized, 10,774 and 10,801 shares issued and 10,635 and 10,636 shares outstanding at March 31, 2022 and 2021, respectively	1,075	1,080
Capital in excess of par value	28,061	27,770
Retained earnings	77,443	77,076
Accumulated other comprehensive loss	(7,463)	(6,471)
Treasury stock (138 and 164 shares at March 31, 2022 and 2021, respectively)	(2,183)	(2,961)
Total stockholders' equity	96,933	96,494
Total liabilities and stockholders' equity	\$203,918	\$183,691

Graham Corporation
Consolidated Statements of Cash Flows – Unaudited
(Amounts in thousands)

	Year Ended March 31,	
	2023	2022
Operating activities:		
Net income (loss)	\$ 367	\$ (8,773)
Adjustments to reconcile net income (loss) to net cash provided (used) by operating activities:		
Depreciation	3,511	3,077
Amortization	2,476	2,522
Space accounts receivable and inventory reserves	3,050	—
Amortization of actuarial losses	672	996
Amortization of debt issuance costs	212	—
Equity-based compensation expense	806	809
Gain on disposal or sale of property, plant and equipment	—	23
Change in fair value of contingent consideration	—	(1,900)
Deferred income taxes	(120)	(3,233)
(Increase) decrease in operating assets:		
Accounts receivable	1,520	(2,055)
Unbilled revenue	(14,228)	1,550
Inventories	(9,919)	3,483
Prepaid expenses and other current and non-current assets	(97)	(340)
Income taxes receivable	139	(1,208)
Operating lease assets	1,206	1,059
Prepaid pension asset	(651)	(1,207)
Increase (decrease) in operating liabilities:		
Accounts payable	3,467	(3,238)
Accrued compensation, accrued expenses and other current and non-current liabilities	2,654	1,164
Customer deposits	20,526	5,523
Operating lease liabilities	(1,049)	(962)
Long-term portion of accrued compensation, accrued pension liability and accrued postretirement benefits	(628)	491
Net cash provided (used) by operating activities	<u>13,914</u>	<u>(2,219)</u>
Investing activities:		
Purchase of property, plant and equipment	(3,749)	(2,324)
Redemption of investments at maturity	—	5,500
Acquisition of Barber-Nichols, LLC	—	(60,282)
Net cash used by investing activities	<u>(3,749)</u>	<u>(57,106)</u>
Financing activities:		
Borrowings of short-term debt obligations	5,000	—
Principal repayments on debt	(11,000)	(39,750)
Proceeds from the issuance of debt	—	58,250
Principal repayments on finance lease obligations	(23)	(21)
Repayments on lease financing obligations	(275)	(225)
Payment of debt issuance costs	(122)	(271)
Dividends paid	—	(3,523)
Purchase of treasury stock	(21)	(41)
Net cash (used) provided by financing activities	<u>(6,441)</u>	<u>14,419</u>
Effect of exchange rate changes on cash	(208)	115
Net increase (decrease) in cash and cash equivalents	3,516	(44,791)
Cash and cash equivalents at beginning of period	14,741	59,532
Cash and cash equivalents at end of period	<u>\$ 18,257</u>	<u>\$ 14,741</u>

Graham Corporation
Adjusted EBITDA Reconciliation
(Unaudited, \$ in thousands, except per share amounts)

	Three Months Ended March 31,		Year Ended March 31,	
	2023	2022	2023	2022
Net income (loss)	\$ (481)	\$ (1,425)	\$ 367	\$(8,773)
Acquisition related inventory step-up expense	—	27	—	95
Acquisition & integration costs	—	189	54	562
Change in fair value of contingent consideration	—	—	—	(1,900)
CEO and CFO transition costs	—	244	—	1,182
Debt amendment costs	—	278	194	278
Net interest expense	242	143	939	400
Income taxes	(51)	(657)	194	(2,443)
Depreciation & amortization	1,519	1,602	5,987	5,599
Adjusted EBITDA	\$ 1,229	\$ 401	\$ 7,735	\$(5,000)
<i>Adjusted EBITDA margin %</i>	<i>2.9%</i>	<i>1.0%</i>	<i>4.9%</i>	<i>(4.1%)</i>

Adjusted Net Income (Loss) and Adjusted Diluted Earnings (Loss) per Share Reconciliation
(Unaudited, \$ in thousands, except per share amounts)

	Three Months Ended March 31,		Year Ended March 31,	
	2023	2022	2023	2022
Net income (loss)	\$ (481)	\$ (1,425)	\$ 367	\$(8,773)
Acquisition related inventory step-up expense	—	27	—	95
Acquisition & integration costs	—	189	54	562
Amortization of intangible assets	619	757	2,476	2,522
Change in fair value of contingent consideration	—	—	—	(1,900)
CEO and CFO transition costs	—	244	—	1,182
Debt amendment costs	—	278	194	278
Normalize tax rate ⁽¹⁾	(130)	(299)	(572)	(548)
Adjusted net income (loss)	\$ 8	\$ (229)	\$ 2,519	\$(6,582)
GAAP diluted net income (loss) per share	\$ (0.05)	\$ (0.13)	\$ 0.03	\$ (0.83)
<i>Adjusted diluted net income (loss) per share</i>	<i>\$ 0.00</i>	<i>\$ (0.02)</i>	<i>\$ 0.24</i>	<i>\$ (0.62)</i>
<i>Diluted weighted average common shares outstanding</i>	<i>10,617</i>	<i>10,645</i>	<i>10,654</i>	<i>10,541</i>

(1) Applies a normalized tax rate to non-GAAP adjustments, which are pre-tax, based upon the statutory tax rate of 21%.

Non-GAAP Financial Measures

Adjusted EBITDA is defined as consolidated net income (loss) before net interest expense, income taxes, depreciation, amortization, other acquisition related expenses, and other unusual/nonrecurring expenses. Adjusted EBITDA margin is defined as Adjusted EBITDA as a percentage of sales. Adjusted EBITDA and Adjusted EBITDA margin are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Graham believes that providing non-GAAP information, such as Adjusted EBITDA and Adjusted EBITDA margin, is important for investors and other readers of Graham's financial statements, as it is used as an analytical indicator by Graham's management to better understand operating performance. Moreover, Graham's credit facility also contains ratios based on EBITDA. Because Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP measures and are thus susceptible to varying calculations, Adjusted EBITDA, and Adjusted EBITDA margin, as presented, may not be directly comparable to other similarly titled measures used by other companies.

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Graham Corporation

Q4 FY2023 Teleconference

June 8, 2023

Daniel J. Thoren, *President and Chief Executive Officer*
Christopher J. Thome, *Vice President - Finance and Chief Financial Officer*

www.GrahamCorp.com

Safe Harbor Statement

Safe Harbor Regarding Forward Looking Statements

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended.

Forward-looking statements are subject to risks, uncertainties and assumptions and are identified by words such as “expects,” “outlook,” “anticipates,” “believes,” “could,” “guidance,” “should,” “may,” “will,” “goals,” “estimated,” “potential,” “plan” and other similar words. All statements addressing operating performance, events, or developments that Graham Corporation expects or anticipates will occur in the future, including but not limited to, profitability of future projects and the business, its ability to deliver to plan, its ability to meet customers’ shipment and delivery expectations, the future impact of low margin defense projects and related cost overruns, expected expansion and growth opportunities within its domestic and international markets, anticipated sales, revenues, gross margin, adjusted EBITDA, adjusted EBITDA margins, capital expenditures and SG&A expenses, the timing of conversion of backlog to sales, market presence, profit margins, tax rates, its ability to improve cost competitiveness and productivity, customer preferences, changes in market conditions in the industries in which it operates, the effect on its business of volatility in commodities prices, including, but not limited to, changes in general economic conditions and customer behavior, forecasts regarding the timing and scope of the economic recovery in its markets, and its acquisition and growth strategy, are forward-looking statements. Because they are forward-looking, they should be evaluated in light of important risk factors and uncertainties. These risk factors and uncertainties are more fully described in Graham Corporation’s most recent Annual Report on Form 10-K filed with the Securities and Exchange Commission (the “SEC”), included under the heading entitled “Risk Factors”, and in other reports filed with the SEC.

Should one or more of these risks or uncertainties materialize or should any of Graham Corporation’s underlying assumptions prove incorrect, actual results may vary materially from those currently anticipated. In addition, undue reliance should not be placed on Graham Corporation’s forward-looking statements. Except as required by law, Graham Corporation disclaims any obligation to update or publicly announce any revisions to any of the forward-looking statements contained in this presentation.

Use of Forward-Looking Non-GAAP Financial Measures

Forward looking adjusted EBITDA and adjusted EBITDA margin are non-GAAP measures. The Company is unable to present a quantitative reconciliation of these forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures because such information is not available, and management cannot reliably predict the necessary components of such GAAP measures without unreasonable effort largely because forecasting or predicting our future operating results is subject to many factors out of our control or not readily predictable. In addition, the Company believes that such reconciliations would imply a degree of precision that would be confusing or misleading to investors. The unavailable information could have a significant impact on the Company’s fiscal 2023 financial results. These non-GAAP financial measures are preliminary estimates and are subject to risks and uncertainties, including, among others, quarter-end, and year-end adjustments. Any variation between the Company’s actual results and preliminary financial estimates set forth in this presentation may be material.

Executing Plan and Raising Revenue and Margin Goals for 2027

(All comparisons are with the same prior-year period)

FY23 Sales Grew 28% to Record \$157.1 Million

Revenue	Diluted EPS/ Adjusted Dil. EPS ⁽¹⁾	Record Orders
\$157.1M +28%	\$0.03/\$0.24	\$202.7M +41%

Successfully stabilized vacuum/heat transfer business; sustained growth trajectory of turbomachinery business

Diversification strategy drove growth: strength in all markets

- Sales to space market grew \$15.4 million in FY23
- Strong aftermarket sales of \$24.9 million, up 25.5% over prior year
- Other markets sales up \$6.9 million driven by new energy markets including hydrogen, solar, small modular nuclear & geothermal power

Ended year on strong note: Q4 book-to-bill ratio⁽²⁾ of 1.2x with orders of \$50.8 million; book-to bill of 1.3x for the fiscal year

- Included \$23 million follow-on defense order for MK48 Mod 7 Heavyweight Torpedo

Gross profit and margin improved on improved mix with space and aftermarket, better pricing on defense contracts, and improved execution

GAAP net loss was \$481 thousand and adjusted EBITDA⁽¹⁾ was \$1.22 million

- Space customer bankruptcy filing had an approximate \$0.19 per share impact on earnings for quarter and the year



(1) See supplemental slides for additional important disclosures regarding Graham's use of the non-GAAP measure of Adjusted EBITDA as well as the reconciliation of net income/loss to Adjusted EBITDA.

(2) Please see disclaimer regarding the use of key performance metrics in the supplemental slides

Demonstrating Steady Progress

(\$ in millions)

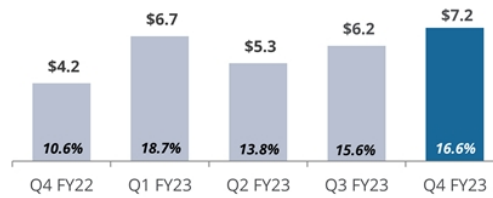
SALES



Sales increased \$3.3 million, or 8%, y/y

- + Space up \$4.6 million driven by several active projects
- + Chemical/Petrochemical increased \$1.5 million, or 32% on higher aftermarket demand
- + Aftermarket sales for refining and Chem/Petrochem markets, up 45% to \$7.1 million

GROSS MARGIN



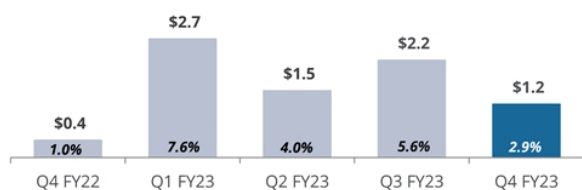
Margin expansion with stronger execution

- + Increased productivity
- + Higher volume and improved mix
- + Better pricing
- Offsetting margin improvement was \$0.8 million in reserves related to space customer

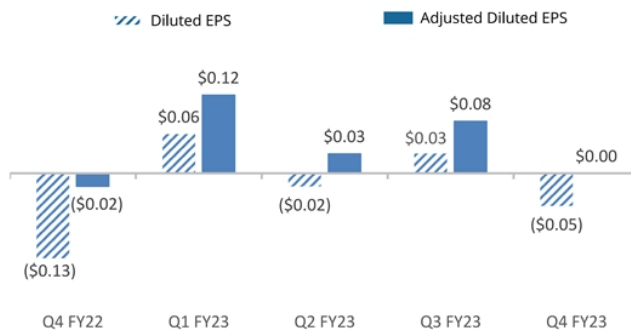
Achieved Expectations for the Year

(\$ in millions, except per share data)

ADJUSTED EBITDA AND MARGIN⁽¹⁾



DILUTED EPS AND ADJUSTED DILUTED EPS⁽¹⁾



Advancing long-term plan and increasing goals for sales growth and earnings power

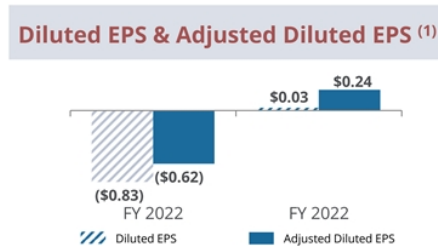
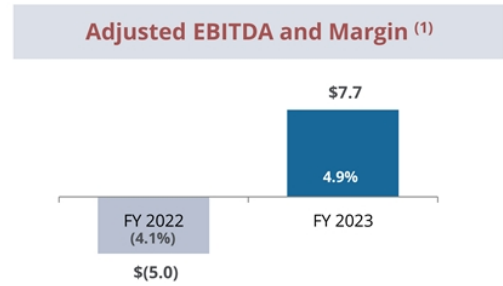
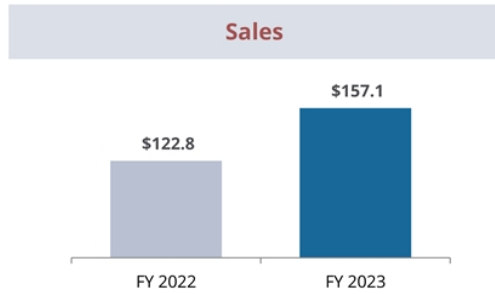
- + Achieved guidance for the fiscal year despite impact of \$2.5 million reserve for bad debt and inventory, net of associated performance-based compensation, related to space customer
- + Vacuum/heat transfer business stabilized; execution and productivity improving
- + Implementing ERP system in FY24 to further enhance earnings power



⁽¹⁾ See supplemental slides for additional important disclosures regarding Graham's use of the non-GAAP measures of Adjusted EBITDA, Adjusted EBITDA margin, and Adjusted diluted EPS as well as the reconciliation of net income/(loss) to Adjusted EBITDA, and diluted EPS to Adjusted diluted EPS.

FY23: 28% Revenue Growth and Strong Profitability Improvement

(\$ in millions, except per share data)



Sales growth validates market diversity

- + Revenue up in all markets; included \$8.9 million of acquired revenue
- + Defense 42% of total revenue
- + Space sales up \$15.4 million to \$21.2M
- + Other markets, specifically new energy, growing
- + Petrochemical and refining sales up 38% driven by continued increase in aftermarket sales

Margin and profitability impacts:

- Reserves for space customer
- + Space became a meaningful contributor
- + Increase in commercial aftermarket sales



(1) See supplemental slides for additional important disclosures regarding Graham's use of the non-GAAP measures of Adjusted EBITDA, Adjusted EBITDA margin and Adjusted diluted EPS as well as the reconciliation of net income/(loss) to Adjusted EBITDA and diluted EPS to Adjusted diluted EPS.

Cash Management & Balance Sheet

CAPITALIZATION			
(\$ in millions)	March 31, 2023	December 31, 2022	March 31, 2022
Cash and cash equivalents	\$18.3	\$17.2	\$14.7
Total debt	11.7	14.2	18.4
Stockholders' equity	96.9	97.9	96.5
Total capitalization	\$108.6	\$112.1	\$114.9
Debt / total capitalization	10.8%	12.7%	16.0%

THREE MONTHS ENDED			
	March 31, 2023	December 31, 2022	March 31, 2022
Net cash provided by operating activities	\$5.0	\$9.3	\$12.3
CapEx	(1.4)	(1.2)	(0.4)
Free cash flow (FCF) ⁽¹⁾	\$3.6	\$8.1	\$11.9

Totals shown may not equal the sum due to rounding

Cash up \$1.0 million over trailing quarter

Reduced debt by \$6.6 million in FY23

- Bank leverage ratio down to 2.1x debt to adjusted EBITDA⁽²⁾

Measurably improved liquidity

- Amount available under revolving credit facility was ~\$10 million at March 31, 2023

FY23 CapEx was \$3.7 million

FY24 CapEx estimated to be \$5.5 million to \$7.0 million

- Primarily for expansion capital and ERP system
- Maintenance capital spend is approximately \$2 million annually



(1) Free cash flow is a non-GAAP metric defined as cash flow from operations less capital expenditures (CapEx).

(2) See supplemental slides for additional important disclosures regarding Graham's use of the non-GAAP measures of Adjusted EBITDA, Adjusted EBITDA margin, and Adjusted diluted EPS as well as the reconciliation of net income/(loss) to Adjusted EBITDA, and diluted EPS to Adjusted diluted EPS.

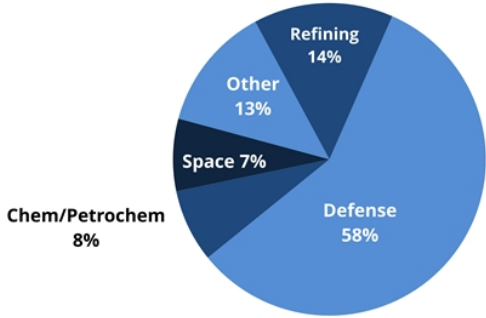
Record Orders in FY 2023

(\$ in millions)



Totals shown in graph may not equal the sum of the segments due to rounding

FY 2023 ORDERS : \$202.7 MILLION



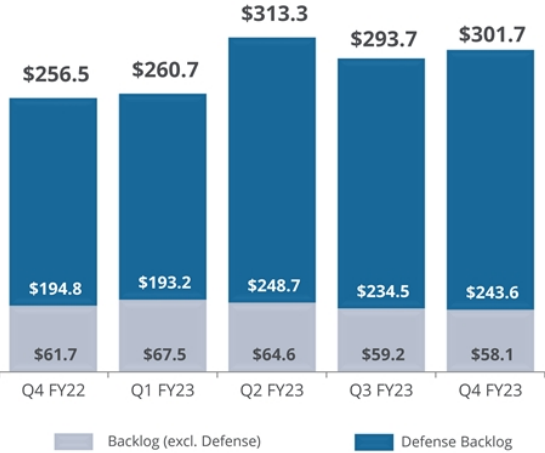
FY23 Book to Bill⁽¹⁾ of 1.3x

- Orders increased 41% in FY23 over prior year to new record
- For the quarter, record orders were up \$27.2 million y/y and \$30.8 million sequentially
- Aftermarket orders remained strong and were up 34% y/y

Good Visibility with Strong Defense Backlog

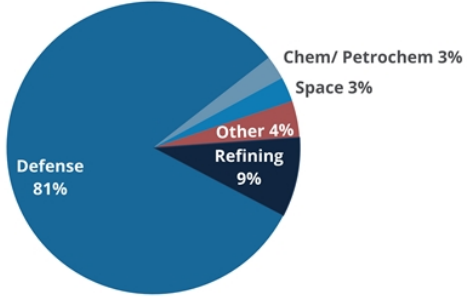
(\$ in millions)

TOTAL BACKLOG⁽¹⁾



Totals shown in graph may not equal the sum of the segments due to rounding

Q4 FY23 : BY INDUSTRY



- Strong defense backlog provides long-term visibility
- Q4 FY23 backlog up 18% year-over-year
- ~ 50% to 55% of backlog expected to convert to sales in fiscal 2024
 - Supports ~95% of expected FY24 revenue
- Majority of orders expected to convert beyond twelve months are for the defense industry, specifically the U.S. Navy



(1) Please see disclaimer regarding the use of key performance metrics in the supplemental slides

Fiscal 2024 Outlook⁽¹⁾ and New Goals for FY27

Revenue: \$165 million to \$175 million

Gross margin: ~17% to 18%

SG&A: ~15% to 16% of sales

Adjusted EBITDA⁽²⁾: ~\$10.5 million to \$12.5 million

Effective tax rate: ~22% to 23%

FY27 Strategic Goals:

- >\$200 million in revenue
- Low to mid-teen adj. EBITDA margin

FY24 Guidance

- Implies ~8% revenue growth at midpoint of range
- Implies ~7% adj. EBITDA margin⁽²⁾ at midpoint of range

The revenue, gross margin, SG&A, and adjusted EBITDA expectations for fiscal 2024 are based on the assumptions that Graham will be able to operate its production facilities at planned capacity, has access to its global supply chain including its subcontractors, does not experience any further impact from the Virgin Orbit bankruptcy and does not experience significant health-related disruptions or any other unforeseen events.



(1) FY2024 guidance as of June 8, 2023

(2) Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP measures. Adjusted EBITDA excludes approximately \$2 million to \$3 million of BN performance bonus and approximately \$0.5 million to \$1.0 million of ERP conversion costs. See Use of Forward-Looking Non-GAAP Financial Measures on Slide 2 for more information

Strategy Evolving to Drive Steady Growth and Stronger Profitability

Targeted Markets

- Focused on markets where product and technology differentiation matters: critical equipment for critical applications

Operational Excellence

- Invest in process optimization including digital & automated tools

Elite Team with Passion

- Provide healthy environment for individual and team growth
- Invest in people

Stakeholder Engagement

- Look “outside in” for support, ideas and improvement



SUPPLEMENTAL INFORMATION

Disclaimer Regarding Key Performance Metrics

Key Performance Indicators

In addition to the foregoing non-GAAP measures, management uses the following key performance metrics to analyze and measure the Company's financial performance and results of operations: orders, backlog, and book-to-bill ratio. Management uses orders and backlog as measures of current and future business and financial performance, and these may not be comparable with measures provided by other companies. Orders represent written communications received from customers requesting the Company to provide products and/or services. Backlog is defined as the total dollar value of net orders received for which revenue has not yet been recognized. Management believes tracking orders and backlog are useful as it often times is a leading indicator of future performance. In accordance with industry practice, contracts may include provisions for cancellation, termination, or suspension at the discretion of the customer.

The book-to-bill ratio is an operational measure that management uses to track the growth prospects of the Company. The Company calculates the book-to-bill ratio for a given period as net orders divided by net sales.

Given that each of orders, backlog and book-to-bill ratio is an operational measure and that the Company's methodology for calculating orders, backlog and book-to-bill ratio does not meet the definition of a non-GAAP measure, as that term is defined by the U.S. Securities and Exchange Commission, a quantitative reconciliation for each is not required or provided.

Adjusted EBITDA Reconciliation

	Three Months Ended		Year Ended	
	March 31,		March 31,	
	2023	2022	2023	2022
<i>(Unaudited, \$ in thousands)</i>				
Net income (loss)	\$ (481)	\$ (1,425)	\$ 367	\$ (8,773)
Acquisition related inventory step-up expense	-	27	-	95
Acquisition & integration costs	-	189	54	562
Change in fair value of contingent consideration	-	-	-	(1,900)
CEO and CFO transition costs	-	244	-	1,182
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Adjusted EBITDA	\$ 1,229	\$ 401	\$ 7,735	\$ (5,000)
<i>Adjusted EBITDA margin %</i>	<i>2.9%</i>	<i>1.0%</i>	<i>4.9%</i>	<i>(4.1%)</i>

Non-GAAP Financial Measure:

Adjusted EBITDA is defined as consolidated net income (loss) before net interest expense, income taxes, depreciation, amortization, other acquisition related (income) expenses and other nonrecurring expenses. Adjusted EBITDA margin is defined as Adjusted EBITDA as a percentage of sales. Adjusted EBITDA and Adjusted EBITDA margin are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Graham believes that providing non-GAAP information, such as Adjusted EBITDA and Adjusted EBITDA margin, are important for investors and other readers of Graham's financial statements, as it is used as an analytical indicator by Graham's management to better understand operating performance. Moreover, Graham's credit facility also contains ratios based on EBITDA. Because Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP measures and are thus susceptible to varying calculations, Adjusted EBITDA and Adjusted EBITDA margin, as presented, may not be directly comparable to other similarly titled measures used by other companies.

Adjusted Net Income and Adjusted Diluted EPS Reconciliation

	Three Months Ended March 31,		Year Ended March 31,	
	2023	2022	2023	2022
<i>(Unaudited, \$ in thousands)</i>				
Net income (loss)	\$ (481)	\$ (1,425)	\$ 367	\$ (8,773)
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<i>Adjusted diluted net income (loss) per share</i>	<i>\$ 0.00</i>	<i>\$ (0.02)</i>	<i>\$ 0.24</i>	<i>\$ (0.62)</i>
<i>Diluted weighted average common shares outstanding</i>	<i>10,617</i>	<i>10,645</i>	<i>10,654</i>	<i>10,541</i>

⁽¹⁾ Applies a normalized tax rate to non-GAAP adjustments, which are pre-tax, based upon the statutory tax rate of 21%.

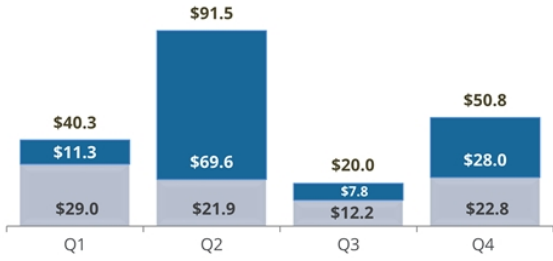
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Orders History and Trend

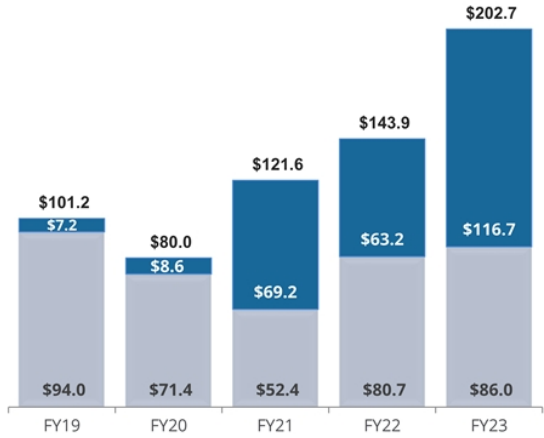
(\$ in millions)

FY23 QUARTERLY ORDER TREND



Net Orders (excl. Defense)

FIVE-YEAR ORDER TREND



Defense Orders

Growth Potential of U.S. Navy Projects



CVN Ford Class Carrier

Build Plan¹

2 Completed
2 Under Construction
8 Remaining

Build Timeline¹
(based on current plan)

1 every
four years

Expected completion by FY2055

**GHM Future
Revenue Potential²**

\$40M - \$50M/Ship
~\$400M



SSN Virginia Class Subs

22 Completed
8 Under Construction
36 Remaining

2 per year

Expected completion ~FY2050

~\$300M

- GHM typically building ahead on blocks with advanced funding
- ~30 ships remaining



SSBN Columbia Class Subs

1 Under Construction
11 Remaining

1 per year

Expected completion by FY2035

~\$40M/Sub
~\$400M

- GHM typically building ahead with advanced funding

**~\$1.0 -
\$1.3
Billion**

Total revenue potential based on planned projects^{2,3}

GHM Engineered & Manufactured Content

Condensers, ejectors, heat exchangers, pumps and torpedo power & propulsion hardware



(1) Build timeline and number of builds planned based on "Report to Congress on the Annual Long-Range Plan for Construction of Naval Vessels for Fiscal Year 2023"
 (2) GHM revenue potential equals number of planned builds multiplied by approximate value of GHM products incorporated into each build
 (3) Includes torpedoes that are not build rate dependent, based on arsenal requirements

Graham Corporation
Q4 FY 2023
Supplemental Information - Unaudited
(\$ in thousands)

SALES BY MARKET	FY 2022										FY 2023										Q4 23 vs Q4 22		Q				
	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2022	% of	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2023	% of	Total	% of		Total	% of		
	2022	Total	2022	Total	2022	Total	2022	Total	2022	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total		2023	Total	Variance	%
Refining	\$ 4,619	23%	\$ 6,317	18%	\$ 3,958	14%	\$ 9,512	24%	\$ 24,406	20%	\$ 7,875	22%	\$ 7,568	20%	\$ 6,497	16%	\$ 5,330	12%	\$ 27,270	17%	\$ (4,182)	-44%	\$ (
Chemical/Petrochemical	4,602	23%	3,483	10%	3,047	11%	4,823	12%	15,955	13%	5,875	16%	5,804	15%	3,927	10%	6,344	15%	21,950	14%	1,521	32%					
Space	725	4%	1,292	4%	1,449	5%	2,278	6%	5,744	5%	6,462	18%	4,306	11%	3,510	9%	6,902	16%	21,180	13%	4,624	203%					
Defense	7,079	35%	19,798	58%	16,598	58%	18,714	47%	62,189	51%	9,800	27%	14,855	39%	21,687	54%	18,985	44%	65,327	42%	271	1%					
Other	3,132	16%	3,256	10%	3,722	13%	4,410	11%	14,520	12%	6,063	17%	5,610	15%	4,252	11%	5,466	13%	21,391	14%	1,056	24%					
	\$ 20,157	100%	\$ 34,146	100%	\$ 28,774	100%	\$ 39,737	100%	\$122,814	100%	\$ 36,075	100%	\$ 38,143	100%	\$ 39,873	100%	\$ 43,027	100%	\$157,118	100%	\$ 3,290	8%	\$ (
SALES BY REGION	FY 2022										FY 2023										Q4 23 vs Q4 22		Q				
	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2022	% of	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2023	% of	Total	% of		Total	% of	Variance	%
	2022	Total	2022	Total	2022	Total	2022	Total	2022	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total		2023	Total	2023	Total
United States	\$ 13,894	69%	\$ 26,201	77%	\$ 24,737	86%	\$ 32,886	83%	\$ 97,718	80%	\$ 28,169	78%	\$ 30,325	80%	\$ 33,163	83%	\$ 35,862	83%	\$127,519	81%	\$ 2,976	9%	\$ (
Middle East	612	3%	963	3%	627	2%	287	1%	2,489	2%	459	1%	686	2%	621	2%	1,148	3%	2,914	2%	861	300%					
Asia	3,509	17%	5,483	16%	1,493	5%	3,202	8%	13,687	11%	4,248	12%	4,255	11%	4,226	11%	3,311	8%	16,040	10%	109	3%					
Other	2,142	11%	1,499	4%	1,917	7%	3,362	8%	8,920	7%	3,199	9%	2,877	8%	1,863	5%	2,706	6%	10,645	7%	(656)	-20%					
	\$ 20,157	100%	\$ 34,146	100%	\$ 28,774	100%	\$ 39,737	100%	\$122,814	100%	\$ 36,075	100%	\$ 38,143	100%	\$ 39,873	100%	\$ 43,027	100%	\$157,118	100%	\$ 3,290	8%	\$ (
ORDERS BY MARKET	FY 2022										FY 2023										Q4 23 vs Q4 22		Q				
	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2022	% of	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2023	% of	Total	% of		Total	% of	Variance	%
	2022	Total	2022	Total	2022	Total	2022	Total	2022	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total		2023	Total	2023	Total
Refining	\$ 11,425	53%	\$ 5,003	16%	\$ 8,366	12%	\$ 3,617	15%	\$ 28,411	20%	\$ 11,491	29%	\$ 8,723	10%	\$ 3,764	19%	\$ 5,298	10%	\$ 29,276	14%	\$ 1,681	46%	\$ (
Chemical/Petrochemical	3,346	16%	6,065	19%	6,172	9%	6,658	28%	22,241	15%	5,543	14%	4,608	5%	2,313	12%	2,842	6%	15,306	8%	(3,816)	-57%					
Space	6	0%	2,362	8%	2,882	4%	5,483	23%	10,733	7%	7,274	18%	3,742	4%	1,631	8%	2,513	5%	15,160	7%	(2,970)	-54%					
Defense	2,347	11%	12,458	40%	45,564	67%	2,846	12%	63,215	44%	11,317	28%	69,598	76%	7,788	39%	28,011	55%	116,714	58%	25,165	884%					
Other	3,741	18%	5,498	18%	4,980	7%	5,056	21%	19,275	13%	4,683	12%	4,840	5%	4,548	23%	12,159	24%	26,230	13%	7,103	140%					
	\$ 20,865	100%	\$ 31,386	100%	\$ 67,964	100%	\$ 23,660	100%	\$143,875	100%	\$ 40,308	100%	\$ 91,511	100%	\$ 20,044	100%	\$ 50,823	100%	\$202,686	100%	\$27,163	115%	\$3				
BACKLOG BY MARKET	FY 2022										FY 2023										Q4 23 vs Q4 22		Q				
	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2022	% of	Q1	% of	Q2	% of	Q3	% of	Q4	% of	2023	% of	Total	% of		Total	% of	Variance	%
	2022	Total	2022	Total	2022	Total	2022	Total	2022	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total	2023	Total		2023	Total	2023	Total
Refining	\$ 27,569	12%	\$ 26,327	11%	\$ 30,711	11%	\$ 25,402	10%	\$ 25,402	10%	\$ 27,939	11%	\$ 28,502	9%	\$ 26,255	9%	\$ 26,142	9%	\$ 26,142	9%	\$ 740	3%	\$ (
Chemical/Petrochemical	6,571	3%	9,196	4%	12,395	5%	13,647	5%	13,647	5%	13,853	5%	12,549	4%	10,996	4%	7,842	3%	7,842	3%	(5,805)	-43%					
Space	5,860	2%	6,843	3%	8,626	3%	11,283	4%	11,283	4%	15,143	6%	13,210	4%	12,492	4%	8,242	3%	8,242	3%	(3,041)	-27%					
Defense	188,504	80%	181,324	78%	210,117	77%	194,758	76%	194,758	76%	193,195	74%	248,672	79%	234,485	80%	243,628	81%	243,628	81%	48,870	25%					
Other	7,459	3%	9,559	4%	10,751	4%	11,447	4%	11,447	4%	10,545	4%	10,407	3%	9,443	3%	15,880	5%	15,880	5%	4,433	39%					
	\$235,963	100%	\$233,249	100%	\$272,600	100%	\$256,537	100%	\$256,537	100%	\$260,675	100%	\$313,340	100%	\$293,671	100%	\$301,734	100%	\$301,734	100%	\$45,197	18%	\$ (
BOOK TO BILL RATIO	1.0		0.9		2.4		0.6		1.2		1.1		2.4		0.5		1.2		1.3								