FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
(Mark one)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For Quarterly Period Ended June 30, 1999
OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the transition period from $\qquad$ to $\qquad$
Commission File Number 1-8462
GRAHAM CORPORATION
(Exact name of registrant as specified in its charter)
DELAWARE 16-1194720
(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

20 FLORENCE AVENUE, BATAVIA, NEW YORK 14020 (Address of Principal Executive Offices) (Zip Code)

Registrant's telephone number, including Area Code - 716-343-2216
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES X_ No
As of August 5, 1999, there were outstanding 1,519,995 shares of common stock, $\$ .10$ per share.

GRAHAM CORPORATION AND SUBSIDIARIES

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\begin{gathered}
\text { FORM } 10-Q \\
\text { JUNE } 30,1999
\end{gathered}
$$

PART I - FINANCIAL INFORMATION

Unaudited consolidated financial statements of Graham Corporation (the Company) and its subsidiaries of June 30, 1999 and for the three month period then ended are presented on the following pages. The financial statements have been prepared in accordance with the company's usual accounting policies, are based in part on approximations and reflect all normal and recurring adjustments which are, in the opinion of management, necessary to a fair presentation of the results of the interim periods.

This part also includes management's discussion and analysis of the Company's financial condition as of June 30, 1999 and its results of operations for the three month period then ended.

GRAHAM CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|c|}
\hline & June 30, 1999 & \[
\begin{gathered}
\text { March 31, } \\
1999
\end{gathered}
\] \\
\hline <S> & <C> & <C> \\
\hline Assets & & \\
\hline Current Assets: & & \\
\hline Cash and equivalents & \$ 420,000 & \$ 120,000 \\
\hline Investments & 4,907,000 & 4,928,000 \\
\hline Trade accounts receivable & 6,929,000 & 7,580,000 \\
\hline Inventories & 6,570,000 & 6,803,000 \\
\hline Domestic and foreign income taxes receivable & & 73,000 \\
\hline Deferred income tax asset & 919,000 & 950,000 \\
\hline Prepaid expenses and other current assets & 319,000 & 349,000 \\
\hline & 20,064,000 & 20,803,000 \\
\hline Property, plant and equipment, net & 10,265,000 & 10,450,000 \\
\hline Deferred income tax asset & 2,691,000 & 2,673,000 \\
\hline Other assets & 206,000 & 210,000 \\
\hline & \$33,226,000 & \$34,136,000 \\
\hline
\end{tabular}

\section*{</TABLE>}

GRAHAM CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (concluded)
<TABLE>
<CAPTION>


Liabilities and Shareholders' Equity
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|l|}{Current liabilities:} \\
\hline Short-term debt & \$ 165,000 & & \\
\hline Current portion of long-term debt & 516,000 & \$ & 546,000 \\
\hline Accounts payable & 3,207,000 & & 2,879,000 \\
\hline Accrued compensation & 2,569,000 & & 3,938,000 \\
\hline Accrued expenses and other liabilities & 696,000 & & 1,043,000 \\
\hline Customer deposits & 493,000 & & 408,000 \\
\hline Domestic and foreign income taxes payable & 15,000 & & \\
\hline & 7,661,000 & & 8,814,000 \\
\hline Long-term debt & 392,000 & & 505,000 \\
\hline Accrued compensation & 1,120,000 & & 1,095,000 \\
\hline Other long-term liabilities & 301,000 & & 303,000 \\
\hline Accrued pension liability & 3,639,000 & & 3,519,000 \\
\hline Accrued postretirement benefits & 3,209,000 & & 3,188,000 \\
\hline Total liabilities & 16,322,000 & & 17,424,000 \\
\hline \multicolumn{4}{|l|}{Shareholders' equity:} \\
\hline \multicolumn{4}{|l|}{Preferred stock, \$1 par value Authorized, 500,000 shares} \\
\hline \multicolumn{4}{|l|}{Common stock, \(\$ .10\) par value Authorized, 6,000,000 shares} \\
\hline Issued 1,690,595 shares on June 30, 1999 and March 31, 1999 & 169,000 & Issued 1,690,595 shares on June 30 , & 169,000 \\
\hline Capital in excess of par value & 4,521,000 & & 4,521,000 \\
\hline Retained earnings & 17,912,000 & & 17,731,000 \\
\hline Accummulated other comprehensive loss & \((3,105,000)\) & & \((3,076,000)\) \\
\hline & 19,497,000 & & 19,345,000 \\
\hline \multicolumn{4}{|l|}{Less:} \\
\hline Treasury stock & \((2,418,000)\) & & \((2,408,000)\) \\
\hline Employee Stock Ownership Plan Loan Payable & \((175,000)\) & & \((225,000)\) \\
\hline \multirow[t]{2}{*}{Total shareholders' equity} & 16,904,000 & & 16,712,000 \\
\hline & \$33,226,000 & & 34,136,000 \\
\hline
\end{tabular}

\section*{</TABLE>}

GRAHAM CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS AND RETAINED EARNINGS <TABLE> <CAPTION>
\begin{tabular}{|c|c|c|}
\hline & \[
\begin{aligned}
& \text { Thre } \\
& \text { endec } \\
& 1999
\end{aligned}
\] & Months une 30, 1998 \\
\hline <S> & <C> & <C> \\
\hline Net Sales & \$ 9,053,000 & \$15,156,000 \\
\hline \multicolumn{3}{|l|}{Cost and expenses:} \\
\hline Cost of products sold & 6,413,000 & 10,664,000 \\
\hline Selling, general and administrative & 2,298,000 & 2,972,000 \\
\hline Interest expense & 42,000 & 66,000 \\
\hline & 8,753,000 & 13,702,000 \\
\hline Income before income taxes & 300,000 & 1,454,000 \\
\hline Provision for income taxes & 119,000 & 490,000 \\
\hline Net income & 181,000 & 964,000 \\
\hline \multicolumn{3}{|l|}{Retained earnings at beginning of period
\[
17,731,000 \quad 15,362,000
\]} \\
\hline Retained earnings at end of period & \$17,912,000 & \$16,326,000 \\
\hline \multicolumn{3}{|l|}{Per Share Data:} \\
\hline \multicolumn{3}{|l|}{Basic:} \\
\hline \multicolumn{3}{|l|}{Diluted:} \\
\hline Net income & \$. 12 & \$. 57 \\
\hline
\end{tabular}

GRAHAM CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

\section*{<TABLE>}
<CAPTION>

</TABLE>

JUNE 30, 1999

</TABLE>
Options to purchase 55,200 shares of common stock at $\$ 21.44$ per
share and 9,000 shares at $\$ 21.25,2,250$ shares at $\$ 17.88,8,250$
shares at $\$ 17,2,250$ shares at $\$ 16.13,26,250$ shares at $\$ 13.17$, 8,250 shares at $\$ 11.33$ and 9,000 shares at $\$ 11$ were not included in the computation of diluted earnings per share because the options' exercise price was greater than the average market price of the common shares, resulting in an anti-dilutive effect.

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NOTE 3 - CASH FLOW STATEMENT
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Actual interest paid was $\$ 41,000$ and $\$ 66,000$ for the three months ended June 30, 1999 and 1998, respectively. In addition, actual income taxes paid were $\$ 32,000$ and $\$ 653,000$ for the three months ended June 30, 1999 and 1998, respectively.

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NOTE 4 - COMPREHENSIVE INCOME
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Total comprehensive income was $\$ 152,000$ and $\$ 965,000$ for the three months ended June 30, 1999 and 1998, respectively. Other comprehensive income or loss included foreign currency translation adjustments of $\$(29,000)$ and $\$ 1,000$ for the quarters ended June 30, 1999 and 1998, respectively.

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NOTE 5 - SEGMENT INFORMATION
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The Company's business consists of two operating segments based upon geographic area. The United States segment designs and manufactures heat transfer and vacuum equipment and the operating segment located in the United Kingdom manufactures vacuum equipment. Operating segment information is presented below: <TABLE>
<CAPTION>

|  | $\begin{aligned} & \text { Three } \\ & \text { ended } \\ & 1999 \end{aligned}$ | months <br> June 30, <br> 1998 |
| :---: | :---: | :---: |
| <S> | <C> | <C> |
| Sales from external customers |  |  |
| U.S. | \$8,054,000 | \$13,941,000 |
| U.K. | 999,000 | 1,215,000 |
| Total | \$9,053,000 | \$15,156,000 |
| Intersegment sales |  |  |
| U.S. |  |  |
| U.K. | \$254,000 | \$340,000 |
| Total | \$254,000 | \$340,000 |
| Segment net income (loss) |  |  |
| U.S. | \$233,000 | \$907,000 |
| U.K. | $(52,000)$ | 57,000 |
| Total | \$181,000 | \$964,000 |

</TABLE>

GRAHAM CORPORATION
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

June 30, 1999

## Results of Operations

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Sales decreased $40 \%$ in the first quarter of fiscal year 2000 compared to the same period last year. Sales for the first quarter decreased $42 \%$ in the United States and $18 \%$ in the United Kingdom compared to fiscal year 1999. The decrease in the United States sales is attributable to a significant decline in export shipments as a result of the economic downturn in Asia and Latin America. The decline in the United Kingdom sales is due in part to delays experienced in completing one large contract. In addition, the continued strength of the pound sterling as compared to other foreign currencies and the recession in the United Kingdom manufacturing sector have adversely impacted sales volumes and prices.

Cost of sales as a percent of sales for the first quarter was $71 \%$ compared to $70 \%$ y year ago. Cost of sales as a percent of sales for the United States operating segment was 71\% for the first quarter of both fiscal year 2000 and 1999. For the United Kingdom operations, cost of sales as a percent of sales rose to 67\% compared to $60 \%$ last year. While cost of sales as a percent of sales remained consistent in the United States, the significant increase in the United Kingdom is due to product mix and reduced selling prices, however, production overhead expenses have been managed to remain at or below prior year levels.

Selling, general and administrative expenses for the three months ended June 30, 1999 were $23 \%$ below selling, general and administrative expenses for the same period of fiscal year 1999 and represented $25 \%$ of sales as compared to $20 \%$ in the first quarter last year. The reduced expenses is reflective of the downsizing of the work force in the United States, as well as, a decline in selling expenses which are directly related to sales. However, selling, general and administrative expenses as a percent of sales exceeds the prior year percentage primarily due to fewer sales during the current quarter.

Interest expense for the first quarter is down $36 \%$ from the same period in fiscal year 1999. The decrease is attributable to lower levels of short- and long-term debt during the quarter in both the United States and United Kingdom.

The effective income tax rate for the first quarter was $40 \%$ compared to $34 \%$ for the comparable three months of last year. No tax benefits have been recognized on the current year operating loss in the United Kingdom causing this rate to increase.

Liquidity and Capital Resources

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The financial condition of the Company remains strong. Working capital of $\$ 12,403,000$ at June 30,1999 compares to $\$ 11,989,000$ at March 31, 1999. The working capital increase reflects decreases of $\$ 739,000$ and $\$ 1,153,000$ in current assets and current liabilities, respectively. The decrease in current assets related primarily to a significant decline in accounts receivable which is attributable to low sales volumes in the first quarter. Payments of accrued compensation were made during the first quarter resulting in the decrease in current liabilities.

Net cash provided from operating activities for the first quarter was $\$ 309,000$. Net income, adjusted for depreciation and amortization, provided $\$ 444,000$ of operating cash. This was offset by payments of certain benefits accrued in the prior year. Net cash used in investing activities for the three month period of $\$ 77,000$ was utilized for capital expenditures which were $\$ 79,000$ compared to $\$ 203,000$ for the same period last year. There were no major commitments for capital expenditures as of June 30, 1999. Management anticipates spending approximately $\$ 600,000$ in fiscal
year 2000 for capital additions to upgrade computer equipment and machinery. Net cash provided from financing activities of \$74,000 was due to an increase in short-term debt used to finance working capital needs.

Management expects that the cash flow from operations and lines of credit will provide sufficient resources to fund the fiscal year 2000 cash requirements.

Total long-term debt was reduced from $\$ 1,051,000$ at year end to $\$ 908,000$ at June 30,1999 due to scheduled paydowns on bank debt and capital leases. The long-term debt to equity ratio of $5 \%$ compares to $6 \%$ at March 31, 1999. The total liabilities to assets ratio is $49 \%$ compared to $51 \%$ at March 31, 1999. These ratios are reflective of the continued stability and strength of the Company's financial condition.

New Orders and Backlog
New orders for the first quarter were $\$ 7,334,000$ compared to $\$ 11,162,000$ for the same period last year. New orders in the United States were $\$ 6,538,000$ compared to $\$ 9,879,000$ for the same period in fiscal year 1999. New orders in the United Kingdom were $\$ 796,000$ compared to $\$ 1,283,00$ for the same quarter last year. The significant decline in new orders, specifically in the United States, is directly related to the economic downturn in Asia and Brazil and the poor market conditions in the capital equipment business.

Management is focusing its efforts on increasing the Company's market share in the standard product business and developing strategies to seize opportunities in the power, refinery and petrochemical markets.

New Orders and Backlog (concluded)
Backlog of unfilled orders at June 30,1999 is $\$ 13,857,000$ compared to $\$ 24,215,000$ at this time a year ago and $\$ 15,438,000$ at March 31, 1999. Current backlog in the United States of $\$ 13,108,000$ compares to $\$ 14,470,000$ at March 31, 1999 and $\$ 23,240,000$ at June 30,1998 . Current backlog in the United Kingdom of $\$ 749,000$ compares to $\$ 968,000$ at March 31, 1999 and $\$ 975,000$ at June 30 , 1998. The current backlog is reflective of the recent order activity. The current backlog is scheduled to be shipped during the next twelve months and represents orders from traditional markets in the Company's established product lines.

Quantitative and Qualitative Disclosures about Market Risk

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The Company is exposed to changes in interest rates, foreign currency exchange rates and equity prices which may adversely impact its results of operations and financial position. The Company is exposed to interest rate risk primarily through its borrowing activities and short-term investments. Risk associated with interest rate fluctuations on debt is managed by holding interest bearing debt to the absolute minimum and assessing the risks and benefits for incurring long-term debt. Based upon variable rate debt outstanding at June 30, 1999, a 1\% change in interest rates would impact annual interest expense by two thousand dollars. To manage interest rate risk in regards to short-term investments, the Company invests primarily in fixed rate instruments and holds investments to maturity.

Historically, Graham's international consolidated sales exposure approximates fifty percent of annual sales. Operating in world markets involves exposure to movements in currency exchange rates. Currency movements can affect sales in several ways. Foremost, the ability to competitively compete for orders against competition having a relatively weaker currency. Business lost due to this cannot be quantified. Secondly, redemption value of sales can be adversely impacted. The substantial portion of Graham's sales are collected in U.S. dollars. The Company enters into forward foreign exchange agreements to hedge its exposure against unfavorable changes in foreign currency values on significant sales contracts negotiated in foreign currencies. Graham uses derivatives for no other reason.

The loss from foreign operations reduced Graham's first quarter net income by $22 \%$. As currency exchange rates change, translations of the income statements of our U.K. business into
U.S. dollars affects year-over-year comparability of operating results. The Company does not hedge translation risks because cash flows from U.K. operations are mostly reinvested in the U.K. A 10\% change in foreign exchange rates would impact first quarter net income by approximately $\$ 5,000$.

The Company has a Long-Term Incentive Plan which provides for awards of share equivalent units (SEU) for outside directors based upon the Company's performance. The outstanding SEU's are recorded

Quantitative and Qualitative Disclosures about Market Risk (concluded)
at fair market value thereby exposing the Company to equity price risk. Gains and losses recognized due to market price changes are included in the quarterly results of operations. Based upon the SEU's outstanding at June 30, 1999 and 1998 and a $\$ 9.25$ per share price, a twenty to forty percent change in the respective quarter end market price of the Company's common stock would positively or negatively impact the Company's first quarter operating results by $\$ 30,000$ to $\$ 60,000$ for 2000 and $\$ 39,000$ to $\$ 78,000$ for 1999. In the first quarter of 2000, the loss, net of tax, recorded due to the increase in the stock price was not significant. Assuming the net income target of $\$ 500,000$ is met and SEU's are granted to the five outside directors in accordance with the plan over the next five years, based upon the June 30, 1999 market price of the Company's stock of $\$ 9.25$ per share, a twenty to forty percent change in the stock price would positively or negatively impact the Company's operating results by $\$ 39,000$ to $\$ 80,000$ in 2001, $\$ 42,000$ to $\$ 84,000$ in 2002 and $\$ 44,000$ to $\$ 88,000$ in 2003,2004 and 2005 .

Year 2000 Readiness

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The Company has completed its year 2000 readiness program. This program included he following phases: identifying affected software, hardware, and manufacturing and telecommunication equipment and assessing the impact of the year 2000 issue; hardware and software remediation; testing; surveying the year 2000 readiness of customers and suppliers; and developing a contingency plan. The cost of the program was insignificant. Although the Company believes its internal operations are year 2000 compliant, it cannot assure anyone that its customers, suppliers or governmental agencies will be ready.

Accounting Standard Changes

- --------------nanges

In June 1998, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities." This statement establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts, and derivatives utilized for hedging activities. It requires that an entity recognize all derivatives as either assets or liabilities in the statement of financial position and measure those instruments at fair value. This statement is effective for all fiscal quarters of fiscal years beginning after June 15, 2000. Management is evaluating the impact this statement may have on the Company's financial statements.

GRAHAM CORPORATION AND SUBSIDIARIES
FORM 10-Q
JUNE 30, 1999
PART II - OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K.
a. See index to exhibits.
b. No reports on Form 8-K were filed during the quarter ended June 30, 1999.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GRAHAM CORPORATION
/s/J. R. Hansen
J. R. Hansen

Vice President Finance and
Administration / CFO (Principal
Accounting Officer)
(2) Plan of acquisition, reorganization, arrangement, liquidation or succession

Not applicable.
(4) Instruments defining the rights of security holders, including indentures
(a) Equity securities

The instruments defining the rights of the holders of Registrant's equity securities are as follows:

Certificate of Incorporation, as amended of Registrant (filed as Exhibit 3(a) to the Registrant's annual report on Form $10-\mathrm{K}$ for the fiscal year ended December 31, 1989, and incorporated herein by reference.)

By-laws of registrant, as amended (filed as Exhibit 3.2(ii) to the Registrant's annual report on Form $10-\mathrm{K}$ for the fiscal year ended March 31, 1998, and is incorporated herein by reference.)

Shareholder Rights Plan of Graham Corporation (filed as Exhibit (4) to Registrant's current report filed on Form 8-K on February 26, 1991, as amended by Registrant's Amendment No. 1 on Form 8 dated June 8, 1991, and incorporated herein by reference.)
(b) Debt securities

Not applicable.
(10) Material Contracts

Corporation (filed on the Registrant's Proxy Statement for its 1991 Annual Meeting of Shareholders and incorporated herein by reference.)

1995 Graham Corporation Incentive Plan to Increase Shareholder Value (filed on the Registrant's Proxy Statement for its 1996 Annual Meeting of Shareholders and incorporated herein by reference.)

Graham Corporation Outside Directors' Long-Term Incentive Plan (filed as Exhibit 10.3 to the Registrant's annual report on Form 10-K for the fiscal year ended March 31, 1998, and is incorporated herein by reference.)

Index to Exhibits (cont.)

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Employment Contracts between Graham Corporation and Named Executive Officers (filed as Exhibit 10.4 to the Registrant's annual report on Form $10-\mathrm{K}$ for the fiscal year ended March 31, 1998, and is incorporated herein by reference.)

Senior Executive Severance Agreements with Named Executive Officers (filed as Exhibit 10.5 to the Registrant's annual report on Form $10-\mathrm{K}$ for the fiscal year ended March 31, 1998, and is incorporated herein by reference.)
(11) Statement re-computation of per share earnings

Computation of per share earnings is included in Note 2 of the Notes to Financial Information.
(15) Letter re-unaudited interim financial information

Not applicable.
(18) Letter re-change in accounting principles

Not Applicable.
(19) Report furnished to security holders

None.
(22) Published report regarding matters submitted to vote of security holders

None.
(23) Consents of experts and counsel

Not applicable.
(24) Power of Attorney

Not applicable.
(27) Financial Data Schedule

Financial Data Schedule is included herein as Exhibit 27 of this report.
(99) Additional exhibits

None.

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<ARTICLE> 5

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The schedule contains summary financial information extracted from the Graham
Corporation consolidated balance sheet and consolidated statement of operations
and retained earnings and is qualified in its entirety by reference to such
financial statements.
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